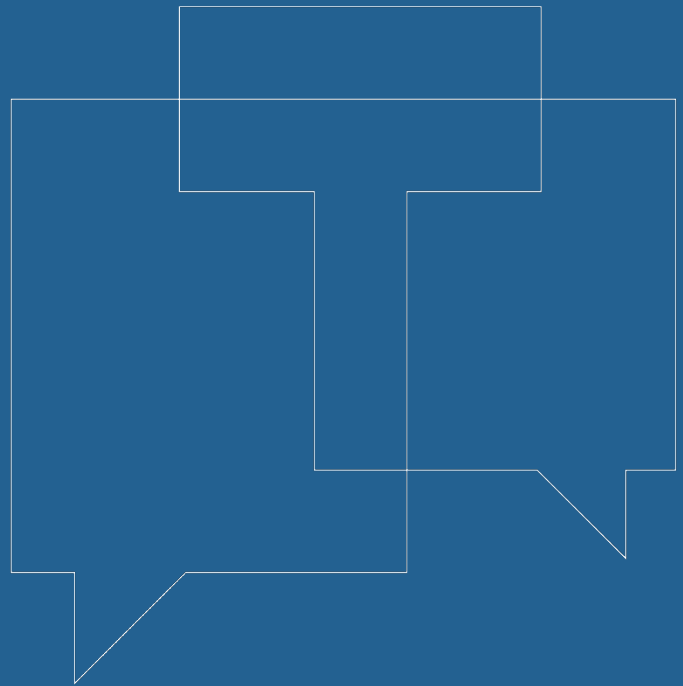


MEETING MINUTES

Information and Consultation Meeting

Kebaowek First Nation

March 19th, 2025



Prepared for :



CONTEXT

Transfert Environnement et Société (hereafter TES) was mandated by Onimiki Renewable Energy to assist in the facilitation, reporting and organization of a series of public information and consultation meetings in March 2024 concerning the Onimiki hydroelectric project.

In winter 2025, four information and consultation meetings were held on the Onimiki Project in four different communities. The public could also participate online in the meetings. In all, nearly 147 people took part in the events.

This document reports on the feedback raised at the March 19th, 2025 meeting with members of the Kebaowek First Nation community. This activity report is not a verbatim report, but is intended to be as faithful as possible to the highlights of the meeting. Its purpose is to document the questions, comments and concerns raised at these meetings.

The content of this report cannot be considered as the verbatim words of Onimiki Renewable Energy, TES or any other person who participated in any of the meetings. Plain language, transparency and thoroughness are the principles that have guided the preparation of this document.

INTRODUCTION

At this meeting, the community of Kebaowek First Nation was invited to attend a presentation on the Project, followed by a question-and-answer period. Team members were available after the Q&A session to provide information and answer individual questions about the Project.

The presentation is available in the Appendix.



March 19th, 2025



6:30 p.m. to 9 p.m.



Kebaowek Community Center
(116 Onigma, Kebaowek)



20 people took part
face-to-face and online



OBJECTIVES OF THE MEETING

- Provide an update on the Onimiki project.
- Explain the rationale behind the project.
- Present the stages of the information and consultation process.
- Discuss with the public and answer questions.
- Contribute to the drafting of the impact study.

MEANS OF COMMUNICATION USED

- Onimiki Renewable Energy Social Media.
- Onimiki Renewable Energy website.
- Kebaowek First Nation Social Media.
- Posters.
- Press releases, articles and interviews in local media.

Contacts who were on hand during the events

Onimiki Renewable Energy	David McLaren, President, Onimiki Renewable Energy L.P.
	Marc Morin, Vice-President and General Manager, Développement PEK
	Daniel Migneault, Communications and Community Relations Advisor, Développement PEK
Transfert Environnement et Société	Isaac Gauthier, Facilitation
	Elisabeth Doyon, Facilitation and note-taking

Meeting highlight

- Concerns about the project's impact on wildlife, flora, water levels in the Kipawa River and Lake Kipawa, and drinking water.
- Questions about the project's financing, the required financial commitment, the local economic spin-offs and the revenues that would be allocated to First Nation communities.
- Request to encourage youth involvement and consultation in the project.
- Questions about the community consultation process.



Follow-up action

- Maintain ongoing communication with the community to keep them informed of upcoming activities.
- Additional information on the impact of water quality on Lac aux Brochets to be included in the impact study.

PRESENTATION & QUESTION PERIOD

Onimiki Renewable Energy presented a project update, including the consultation and environmental assessment process, local benefits, preliminary schedule and next steps. The presentation was followed by a question period. For further details, please refer to the presentation available in the Appendix.

WELCOME MESSAGE FROM THE CHIEF

The Chief of Kebaowek welcomed the community members and shared his gratitude for their presence. He explained that the project will support the community's economy and self-sufficiency and believes that the project is in line with Kebaowek's environmental values, particularly in terms of respect for flora and fauna. The Chief wishes to revitalize the region and create local jobs to retain families. He is calling on the community to participate in developing a project that respects their values and needs, adding that the team is open to transparent and honest dialogue.

QUESTION PERIOD

The following section summarizes the exchanges that took place during the question period.

#	QUESTION	ANSWER
1	What's the difference between the Tabaret Project and the various iterations of the Onimiki Project?	<p>Onimiki is a smaller scale project, with a reduced output of 67 megawatts (MW), compared with the 132 MW Tabaret Project that Hydro-Québec abandoned.</p> <p>The first version of the Onimiki Project involved increasing the flow between Lake Kipawa and Lake Témiscamingue, in the axis of Gordon Creek. This is no longer the case in the current version of the project, in light of community feedback.</p>
2	What is the risk of turbine failure?	There is always a risk of turbine breakage. However, they are equipped with a remote



#	QUESTION	ANSWER
		<p>monitoring system. The various outlets are able to evacuate water in the event of a power plant shutdown. This would have no impact on watercourses.</p> <p>The equipment is also designed to be repaired quickly, so in the event of a problem, there's plenty of time to react.</p>
3	<p>With regard to Lac aux Brochets, where the water is potable, are you anticipating a reduction in water quality? In the event of impacts to drinking water, what measures have you planned?</p>	<p>The Onimiki South power station is located well downstream of Lac aux Brochets. Therefore, there would likely be no impacts on flow and drinking water.</p> <p>In the event of a problem that would require the power station to shut down, the water would simply flow over the Lumsden dam, without affecting the lake.</p> <p>This will be well documented in the Impact Study.</p>
4	<p>What is the difference between the current water level in Lake Kipawa and the projected level?</p>	<p>Post-meeting information: The project foresees no changes to Lake Kipawa, as it was a concern with the Tabaret Project. The proposed approach is to optimize the use of existing resources without altering water levels.</p> <p>Also, unlike the previous version of the Onimiki Project, which would have required an increase in flow between Lake Kipawa and Lake Témiscamingue in the axis of Gordon Creek, the current version maintains the same flows.</p> <p>The flows to be maintained in Gordon Creek between Lumsden dam and Lake Témiscamingue at Témiscaming have yet to be determined.</p>



#	QUESTION	ANSWER
5	Have you taken steps to consult and involve young people from Indigenous communities?	We haven't yet taken any specific steps for young people. It's entirely possible and very important indeed. With a 40-year renewable contract, it will be inevitable to involve young people over the long term.
6	How is the project, including and the various analyses and impact study being financed?	<p>The partners are backing the project, to the extent of their participation (20% per Indigenous community, 40% for the MRC). The funds come from a variety of sources, including programs such as the Green Fund and subsidies from the Province of Quebec.</p> <p>Once a long-term contract is signed with Hydro-Québec, the banks will readily finance a project at advantageous rates.</p> <p>Hydro-Québec has also recognized some of its past mistakes, and aims to facilitate access to financing for First Nations, particularly to support studies and project development.</p> <p>Once commissioned, the project would become financially self-sufficient.</p>
7	Is it possible that one day the project will no longer have the support of Hydro-Québec and the government?	<p>Onimiki Renewable Energy cannot answer for the government or Hydro-Québec. However, Hydro-Québec believes that the project is a good one, as it has good production potential and would allow a reliable and constant supply.</p> <p>Chief's response: There is always a possibility that this will happen, but the Quebec government has clearly identified that it must double its electricity capacity, and with the growing demand for electricity, Hydro-Québec has made clear commitments to First Nations. While it is not impossible, it would surprise me greatly, especially in the current economic, social and environmental context.</p>



#	QUESTION	ANSWER
8	How will we receive the results of the environmental studies?	<p>Meetings will be organized to present the results, hear feedback from the community and continue to improve the project. As soon as we have more information to share with you, we'll be back in person with experts available to answer your questions. You can also visit our website.</p> <p>The facilitation team invited people in the room to indicate their preferred means of communication to stay informed of the project's progress, and that they could also subscribe to the newsletter.</p>
9	How will the community in Kebaowek be consulted?	<p>Response from the Chief: We'll come back to consult you, but in the meantime, please don't hesitate to share your comments with us. I invite you to contact me or the project team to obtain all the necessary information and share your opinions or questions. Information is also available on the website, but it's important for us to let you know that you can always reach us directly for a face-to-face discussion.</p>
10	Our main concerns are for fish and the environment, but in Témiscaming, what are the opinions on blasting and its impact on the view?	<p>Concerns about blasting have been raised. There will inevitably be vibrations and impacts on the neighborhood during construction. The concerns have been noted and discussions will continue. If the project goes ahead, during construction, there will be one-on-one meetings to discuss impacts and mitigation measures.</p> <p>The goal of the project is to use local resources responsibly, and to maximize their potential and benefit our communities. Public concerns will be considered and used to improve the project.</p>



#	QUESTION	ANSWER
11	It's a community-based project. What happens if one of them withdraws?	<p>The other partners would have the option of buying out the outgoing community's shares. It is the project partners who would have priority in buying back the shares.</p> <p>Onimiki Renewable Energy cannot speak for the partners, but the goal is to keep all partners involved.</p> <p>The community of Mashteuiatsh has been invited to participate because of its expertise in similar projects. However, the three Témiscamingue partners (Wolf Lake, Kebaowek, and MRC Témiscamingue) would have priority for buying out the shares. Out of respect for the local communities, Mashteuiatsh does not wish to take a larger role in the project compared to the other three partners.</p>
12	Would it be possible to add other partners to the project?	That would be possible, but the priority is to keep the majority of shares within First Nations.
13	The municipality of Témiscaming is involved and consulted in connection with the project. Is RYAM (Témiscaming forestry company) also involved?	RYAM is an important stakeholder in the project, given the proximity of their facilities to the planned infrastructure and their importance in the MRC. Their collaboration is necessary to develop a project that would still allow their operations to run smoothly, but beyond that, they are not involved.

FINAL WORDS

The team thanks the participants for their participation. One person comments positively on the thoroughness of the environmental studies on wildlife and documented species.





Information and Consultation Meeting

Kebaowek First Nation



Onimiki Renewable Energy invites members of Kebaowek First Nation to attend an information and consultation meeting about the Onimiki Project, a community hydroelectric power plant project developed by First Nations and Témiscamingue.

Open to all Kebaowek members!



Wednesday March 19 2025
6 h 30 P.M.



Kebaowek Community Center (DOME)
116 Ogima Street,
Kebaowek



The meeting can be viewed online. Details on onimiki.ca/en/meetings



APPENDICES




Meeting Agenda & Objectives

<p>Word of Welcome</p> <p>About the Onimiki Project</p> <p>Project Update</p> <p>Consultations and Environmental Assessments</p> <p>Local Benefits</p> <p>Preliminary Timeline and Next Steps</p> <p>Question Period</p>	<p>Meeting Objectives</p> <ul style="list-style-type: none">• Share a project update• Explain the project rationale• Present the information and consultation process• Answer your questions
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Community hydroelectric power plant project in Témiscamingue
Information and consultation meeting – March, 2025

2



Our Partners

The Onimiki Renewable Energy L.P. project is 100% community based. The objective is to develop a truly promising project that will benefit First Nations and all citizens of the MRC de Témiscamingue.



Kebaowek First Nation
(20 %)



Wolf Lake First Nation
(20 %)



MRC de Témiscamingue
(40 %)



**Pekuakamiulnuatsh
Takuhikan**

Première nation des
Pekuakamiulnuatsh (20 %)

Community hydroelectric power plant project in Témiscamingue
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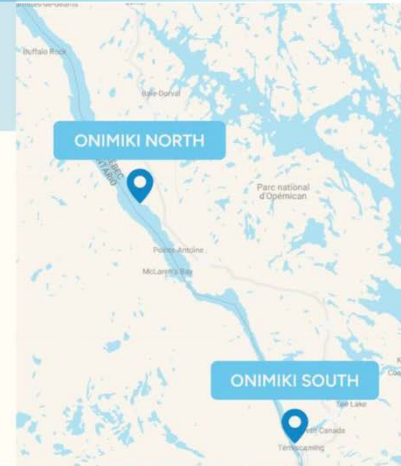
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The Onimiki Project

The proposed project by Onimiki Renewable Energy has been designed with consideration for the feedback gathered during community consultations.

- Onimiki South: a 7 MW power station in Témiscamingue
- Onimiki North: a 60 MW power station (*located 30 km north of Témiscamingue and 15 km south of Lanier - near Pointe McMartin*)
- Cost estimate: \$475 million (*preliminary estimate based on comparable projects*)



Community hydroelectric power plant project in Témiscamingue
Information and consultation meeting – March, 2025

5



A Project Adapted to its Host Environment

- A **reduced project of 67 MW** (compared to Hydro-Québec's abandoned 132 MW Tabaret Project).
- **Current management of Kipawa lake maintained:**
 - *Maintenance in summer - emptying in fall and winter.*
 - *The ministries concerned remain responsible for existing agreements.*
- **Maintenance of the current minimum flow of 15 m³/s in the Kipawa River**, as targeted by the Direction générale des barrages du Québec.
- **Mitigation measures discussed with the community** to reduce impacts.
- **Community-led project.**
- **Net cash is returned to the partners** and reinvested in community development.



Community hydroelectric power plant project in Témiscamingue
Information and consultation meeting – March, 2025

6



A Favorable Context

Hydro-Québec's 2035 Action Plan – Towards a decarbonized and prosperous Québec

Priority #3: Increase our power generation capacity

Identify and launch the best projects that will enable us to generate more electricity to support Québec's ambitions and remain open to all options available to us.

Priority #4: Partnerships with Indigenous communities

Work towards economic reconciliation with First Nations and Inuit, in collaboration with the Québec government.

The benefits of the Onimiki Project

- Use of existing reservoir (no land flooding).
- Stable power thanks to hydroelectricity.
- A commercial framework with Hydro-Québec, rather than a call for tenders, which encourages project development.
- Guaranteed production during winter peak periods - savings for Quebec:
 - *During peak periods, Hydro-Québec often has to import electricity from Ontario or the United States. This electricity can cost up to 120¢ per kWh, 10 times more than the cost of new electricity supplies. (Radio-Canada, January 20, 2024).*

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7



About Parc national d'Opémican

Onimiki Renewable Energy and its partners are aware of the importance of Parc national d'Opémican to the environment and the community, and take into account the park's integrity at every stage of the project's development.

The proposed infrastructure is located outside of the park's boundaries.

The project's potential effects to the park's natural environment and recreational potential will be detailed in the impact study in accordance with current legislation (Loi sur la qualité de l'environnement, Loi sur les Parcs).



Community hydroelectric power plant project in Témiscamingue
Information and consultation meeting – March, 2025

8





Project - Overview

PRELIMINARY PLAN

Kipawa river (projected situation)

- Reduction of the flow rate at the Laniel dam in accordance with the recommendations of the environmental study.

New outlet at Thériot lake (proposed location)

- Construction of a facility with a pumping station
- Capacity of 82 cubic meters

Gordon creek (projected situation)

- No change to flows up to the Luminais dam.
- New water intake and headrace to the proposed Onimiki South power plant.
- Maintenance of the ecological flow between the Luminais dam and the Ottawa River.

LEGÈNDE

<ul style="list-style-type: none"> LAC ONTARIO PARC NATIONAL D'OPÉMSCA ÉVALUÉS DU LAC/AMÉNAGEMENT - ÉCOSYÈME D'ÉVALUÉS ZONE PROJECTION 	<ul style="list-style-type: none"> CANAL À DÉVALSER BARRAGE OU DOSSÉ EXISTANT CENTRALE PROJETÉE SÉCHAGE PROJETÉ/PROJETÉ BASSIN D'ÉQUILIBRE ET PAF D'ACCÈS 	<ul style="list-style-type: none"> RÉSEAU CANALISÉ - PROJETÉE MUNICIPALITÉ ÉRECTION ÉCOULEMENT COURS STAGNÉ LIGNE ÉLECTRIQUE
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Scale: 0 3 6 9 12 km

Scale: 0 3 6 9 12 km

Logos: CIMA+, Développement P&I Inc., Onimiki, Carle d'Opémisca - Projet Onimiki Les Lacs

Community hydroelectric power plant project in Témiscamingue
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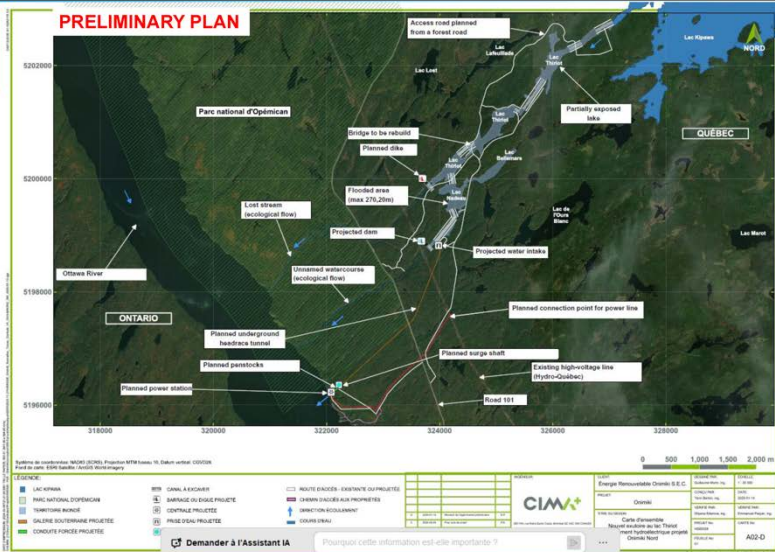
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Onimiki North - overview

Highlights

- A new outlet between Kipawa Lake and Témiscamingue Lake.
- A series of short canal sections (9) linking Kipawa lake, Thiriot lake and Nadeau lake.
- No major flooding between Kipawa lake and the proposed water intake. Some sections would be partially exposed.
- Management of Kipawa lake according to historical conditions.
- Ecological flow maintained in the Kipawa River (*aesthetic flow to be discussed with the community*).

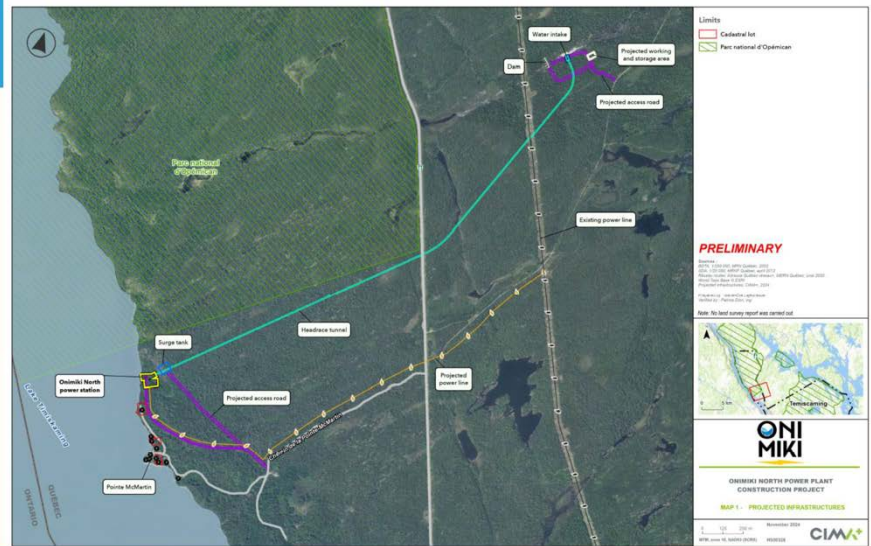


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Onimiki North - Preliminary Plan

- A 3.2-kilometre underground headrace that avoids Parc national d'Opémican.
- A power station on the shores of Lake Témiscamingue.



Community hydroelectric power plant project in Témiscamingue
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Onimiki North - Dam and Water Intake

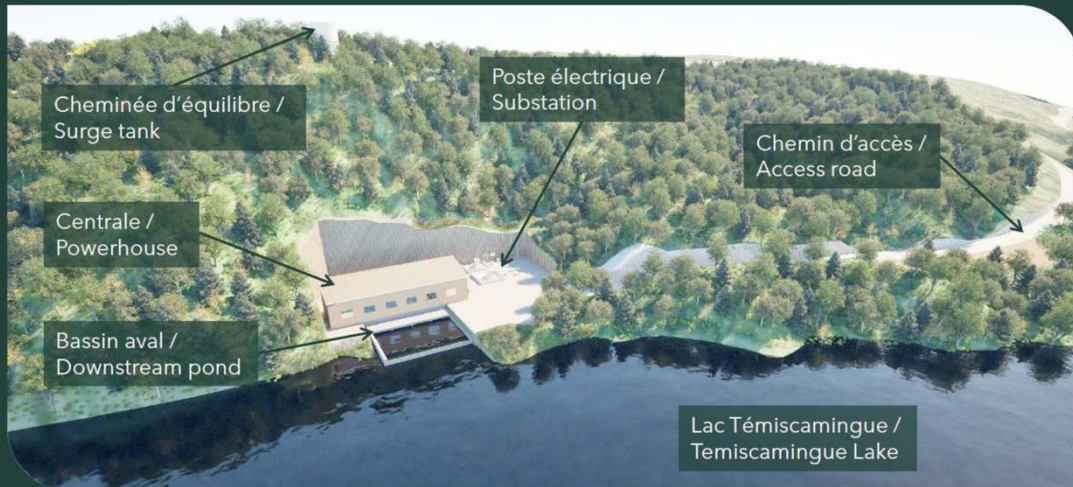


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Information and consultation meeting – March, 2025

13



CENTRALE ONIMIKI NORD / ONIMIKI NORTH POWERHOUSE



CIMA+ Chambre de commerce
de Témiscamingue

PROJET ONIMIKI / ONIMIKI PROJECT



Onimiki South – Highlights



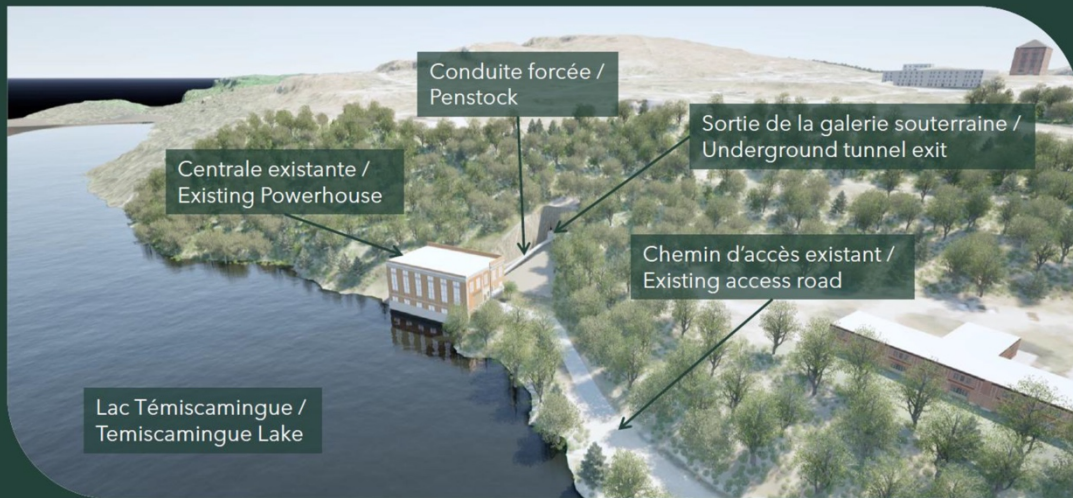
- The reuse of the old power plant is the current studied option.
- Flow levels between Kipawa dam and Lumsden dam (from Moulin Lake, Tee Lake, Jadot Lake, Aux Brochets Lake) remain the same (between 6.8 and 18 m³/s).
- An ecological flow (at all times) and an aesthetic flow (according to a calendar and schedule) are to be defined in Gordon Creek (between Lumsden dam and Témiscamingue lake).
- Discussions are planned regarding impact mitigation (e.g. marina relocation, construction, aesthetic flow).
- Virtually constant production year-round.

Community hydroelectric power plant project in Témiscamingue
Information and consultation meeting – March, 2025

15



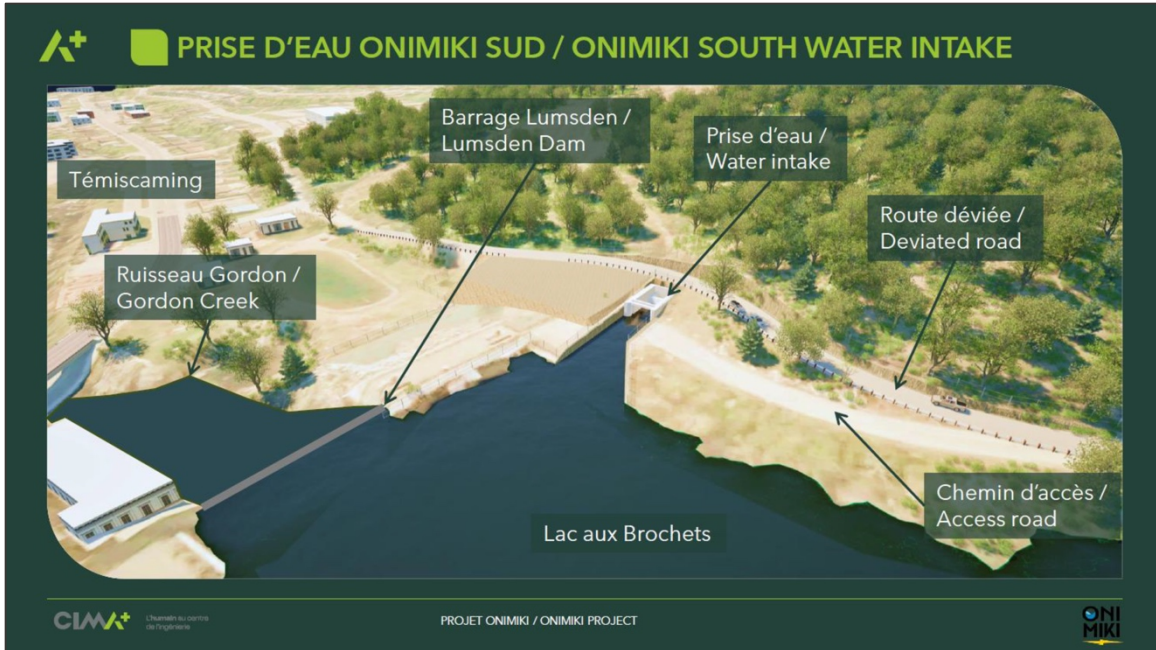
CENTRALE ONIMIKI SUD / ONIMIKI SOUTH POWERHOUSE



CIMA+ Chambre de commerce
du Témiscamingue

PROJET ONIMIKI / ONIMIKI PROJECT





Onimiki South (Underground Intake Gallery)

- Excavated 30 metres underground, in bedrock, there will be no impact on residents once the plant is commissioned. The preliminary route avoids several residences.
- Expected impacts during construction due to blasting, ventilation equipment and the transportation of excavated material.

Community hydroelectric power plant project in Témiscamingue
Information and consultation meeting – March, 2025

18

ONI MIKI





Kipawa Lake Kipawa River

Kipawa Lake Management - Current Situation

Dates	Action
December 1 st to March 31 st	Emptying the reservoir to make room for the spring flood
From the end of the flood until September 1 st	Management of the reservoir level
September 1 st to October 1 st	Lowering for fish spawning
October 1 st to December 1 st	Rise after fish spawning

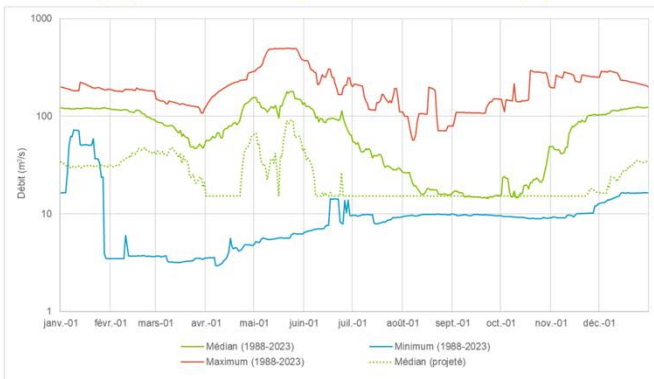
- **Controlled by two retaining structures:** the Lanier dam on the Kipawa River and the Kipawa dam on the Gordon Creek reach.
- **Responsible authority:** The structures are managed by the Direction générale des barrages (DGB) of the ministère de l'Environnement, de la Lutte contre les changements climatiques, de la Faune et des Parcs (MELCCFP), in accordance with the water levels set out in the Kipawa Lake Joint Management Plan and safety study documents.
- **Order of priority for Lake Kipawa outlets :**
 - 6.8 to 18 m³/s discharged at Kipawa dam, into Gordon Creek since 2011.
 - Minimum flow of 15 m³/s maintained in the Kipawa River.
 - All excess flows are discharged at the Lanier dam on the Kipawa River.

Community hydroelectric power plant project in Témiscamingue
Information and consultation meeting – March, 2025



Kipawa river flows

Hydrogrammes de la rivière Kipawa en situations actuelle et projetée



*L'hydrogramme projeté suppose un débit de conception de 82 m³/s à Onimiki Nord et 13,5 m³/s à Onimiki Sud

Préparé par: Patrice Dion, ing., M.Sc.A. (OIQ 5069719)



Date: 17/09/2024

Post-development management

- Management of the Kipawa lake remains unchanged, under the responsibility of the Direction générale des barrages.
- Discharge of 6.8 to 18 m³/s at Kipawa dam via the Gordon Creek reach.
- Maintenance of at least 15 m³/s in the Kipawa River.
- Available flow is directed to the Onimiki North power station (up to a maximum of 82 m³/s).
- Excess flow is discharged into the Kipawa River.

Community hydroelectric power plant project in Témiscamingue
Information and consultation meeting – March, 2025

21



The great fall – flow : 15 m³/s

- The flow rate of 15 m³/s is the current minimum flow rate set by the Direction générale des barrages du Québec. Onimiki Renewable Energy uses this flow as a base assumption to determine the ecological flow to be maintained after development.
- Environmental studies will determine the right ecological flow rate to maintain biodiversity.



Community hydroelectric power plant project in Témiscamingue
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22





Consultations and Environmental Assessments

Community Pre-Consultations

<p><u>Objectives</u></p> <ul style="list-style-type: none"> ▪ Enable the host communities to better understand the project. ▪ Address concerns to minimize impacts. ▪ Integrate local knowledge. ▪ Maximize spinoffs. ▪ Improve the project's design and, if necessary, incorporate these modifications directly into the Impact Study. 	<p><u>Communities and organizations we met</u></p> <ul style="list-style-type: none"> • Kebaowek First Nation • Wolf Lake First Nation • Timiscaming First Nation • Les Amis de la Rivière Kipawa • Association des riverains des Lacs Tee et du Moulin • Comité municipal de Laniel • Conseil régional de l'environnement de l'Abitibi-Témiscamingue • Organisme de bassin versant du Témiscamingue • Parc national d'Opémican – SÉPAQ • Tourisme Abitibi-Témiscamingue • Société de développement économique du Témiscamingue • Résidents de la Pointe McMartin • Municipalité de Béarn • Municipalité de Kipawa • Ville de Témiscaming
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Community hydroelectric power plant project in Témiscamingue
Information and consultation meeting – March, 2025



Environment

Onimiki Renewable Energy wants to develop a project that takes into account all environmental, social and economic concerns.

All environmental aspects will be well documented in the Impact Study.

The project's development will be consistent with the practice of traditional activities and First Nations' ancestral rights, all local activities (tourism, recreation, sports) and the maintenance of biodiversity.

The project will have to go through all the regulatory steps to obtain the necessary authorizations.

Some examples of topics to be studied

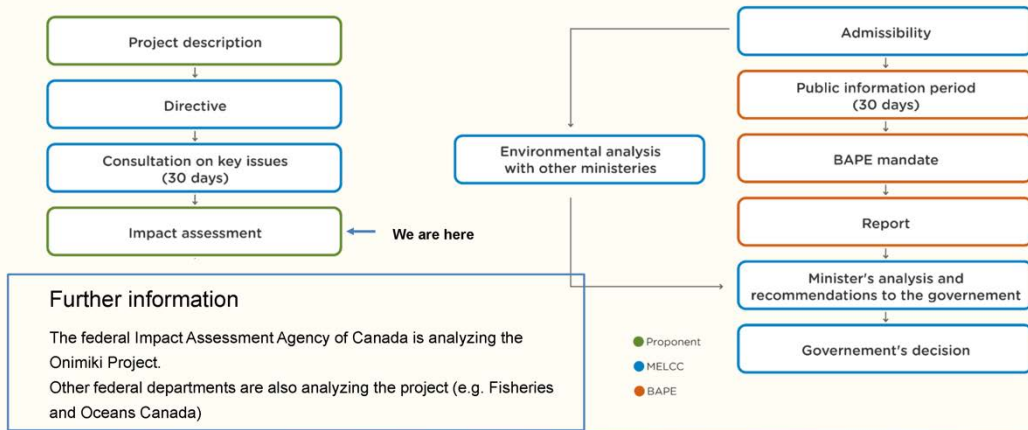
- Project compatibility with Parc national Opémican activities
- Water flow and quality
- Wildlife
- Flora
- Greenhouse gas emissions
- Human environment
- Impacts of climate change

Community hydroelectric power plant project in Témiscamingue
Information and consultation meeting – March, 2025

25



Regulatory Process



Community hydroelectric power plant project in Témiscamingue
Information and consultation meeting – March, 2025

26






Local Benefits

A Major Investment For Our Future

Investment	Estimated net cash (after debt payment)
Total : 475 M\$	Year 1 : 7,9 M\$
	Year 5 : 11,9 M\$
	Year 10 : 17,3 M\$
	Total after 10 years : 125 M\$

- > Municipalities and First Nations have access to advantageous financing programs and rates.
- > Onimiki Renewable Energy has a commercial framework with Hydro-Québec that allows the partners to confidently advance the project. The sale price will be negotiated by mutual agreement.
- > Net cash generated increases annually.
- > An independent economic study will be carried out to validate the benefits.

Community hydroelectric power plant project in Témiscamingue
Information and consultation meeting – March, 2025

28 



Supporting the Local Economy

Preliminary Estimates (based on previous projects)

- ✓ 36 months of construction
- ✓ 1,400,000 hours worked
- ✓ An average of 225 workers over 36 months
- ✓ Invitations to tender published on the SEAO site
- ✓ 20 to 30 construction contracts between \$1 million and \$100 million
- ✓ Local purchasing of goods and service

Regional economic development organizations and First Nations economic development departments will be called upon to maximize spin-offs and job creation.



Community hydroelectric power plant project in Témiscamingue
Information and consultation meeting – March, 2025

29



Preliminary Timetable and Next Steps



Preliminary Next Steps

2025	2026	2027-2028	2029
<ul style="list-style-type: none"> • Information and consultation process • Delivery of environmental reports • Geotechnical surveys • Discussions on maximizing economic benefits • Start of detailed engineering • Impact Study drafting 	<ul style="list-style-type: none"> • Impact Study submittal (end of 2025 or beginning of 2026) • Environmental assessment process • Permits and authorization requests • Energy purchase contract negotiation with Hydro-Québec • Calls for tenders and contract awarding • Preconstruction 	<ul style="list-style-type: none"> • Construction • Monitoring committee 	<ul style="list-style-type: none"> • End of construction • Commissioning • Connection to the Hydro-Québec grid • Monitoring committee

Community hydroelectric power plant project in Témiscamingue
Information and consultation meeting – March, 2025

31



Next Pre-consultation Steps



Public meeting in english Open to all

Tuesday April 22 2025 at 6h30 PM
Le Centre Salle Dottori
20 Humphrey Road, Témiscaming



Additional public and targeted meetings will be planned over the course of 2025.



Participatory Workshops (in person and online)

Workshop 1

April 23 2025 at 6:30 PM
Salon Desjardins
20 Humphrey,
Témiscaming

Worshop 2

June 9 2025 at 6:30
Salon Desjardins
20 Humphrey,
Témiscaming

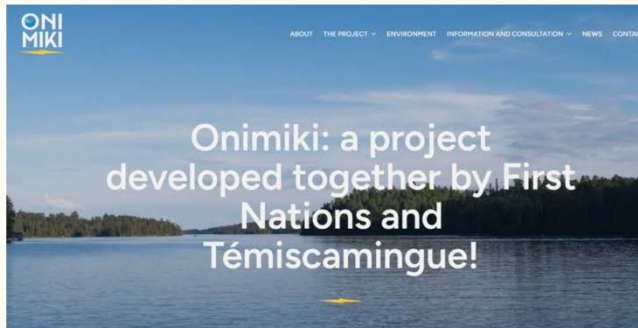
- Participatory public workshops will provide an opportunity to delve deeper into the issues specific to the project.
- The workshops will be open to all. People will be asked to register.
- Workshop topics will be defined following ongoing meetings.
- Experts will be invited per the topics selected.

Community hydroelectric power plant project in Témiscamingue
Information and consultation meeting – March, 2025

32



Information and communications



Website : www.onimiki.ca

Facebook : www.facebook.com/projetOnimiki

Newsletter : www.onimiki.ca/newsletter

Email : contact@onimiki.ca

Community hydroelectric power plant project in Témiscamingue
Information and consultation meeting – March, 2025

33

